

APPENDIX F

Superintendent's Vision Statement For The United States Coast Guard Academy

The United States Coast Guard's Academy is committed to strengthening America's future, through its institutional mission:

To educate, develop and train leaders who are ethically, intellectually and professionally prepared to serve the nation and humanity by carrying out the Service's missions; and who are strong in their resolve to build on the long military heritage and proud seagoing accomplishments of the United States Coast Guard.

Everyone connected with [at] the Academy is a member of a dynamic learning community. The people of the Academy actively practice teamwork and continuous improvement, in support of lifelong learning and the pursuit of wisdom.

The Academy's environment is enlightened and constantly enriched by evolving knowledge, emerging technologies, and best practices.

The Academy continually challenges its students to become professional leaders of character who epitomize Coast Guard Core Values of Honor, Respect, and Devotion to Duty.

Fulfilling its mission through excellence in education, development, and professional training, **the Academy is the wellspring of the leadership and culture of the United States Coast Guard.**